

Innovation is in our DNA



Where we started

- 1-800 CONTACTS was founded in 1995 by two entrepreneurs who sought to address contact lens wearers' basic frustrations.
- Wearing contacts themselves, they understood that contact lenses could be expensive and inconvenient to replace. With that in mind, they set out to offer low prices, convenient ordering and fast delivery to their customers.
- Their plan to accomplish this centered on buying contact lenses in large quantities to get the best prices and housing a large contact lens inventory so customers' prescriptions would be in stock and ready to ship. Superior customer service and easy ordering were also key to their plan, two benefits that distinguished them from the competition.



Where we are today

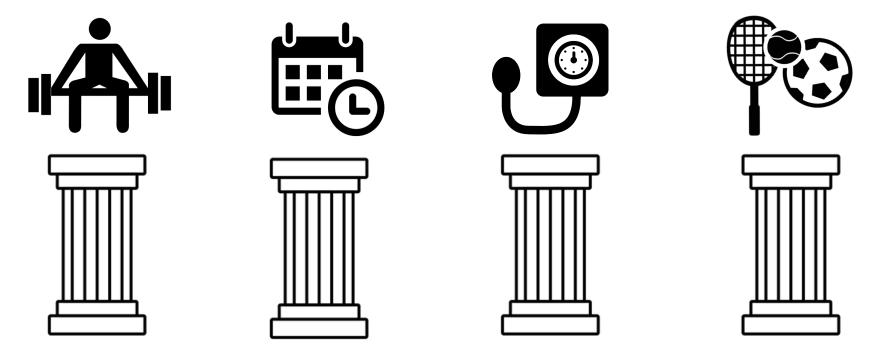
- Today, 1-800 CONTACTS is the world's largest contact lens store®, selling more contacts every day than any other optical goods retailer.
- 1-800 CONTACTS stocks almost 10 million contact lenses (the world's largest inventory) and delivers over 150,000 every day directly to customers.
- Our company's growth is a testament to the benefits it offers to contact lens wearers seeking a hassle-free, quick and affordable way to replace their contact lenses.

If we take care of our associates, they'll take care of our customers



Seemed like a cool idea

If we <u>take care of our associates</u>, they'll take care of our customers



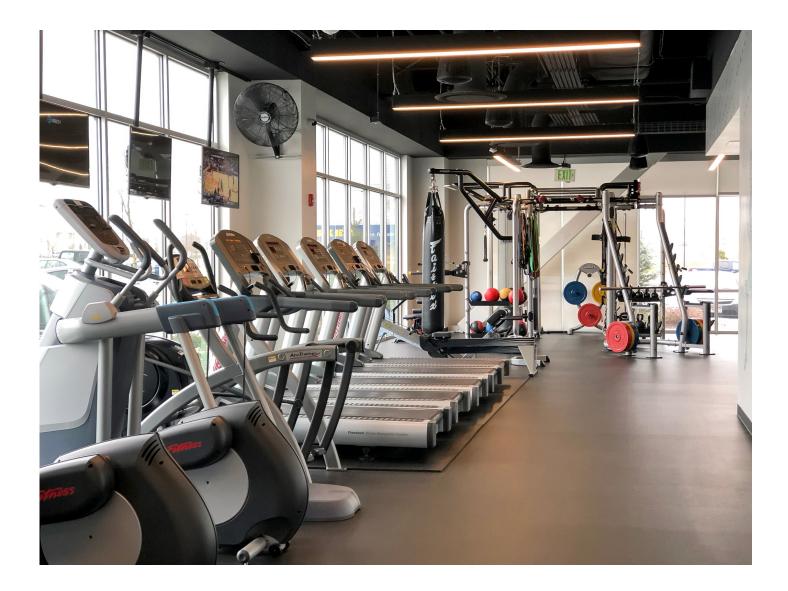
The Wellness Center

Wellness Points

Wellness Incentive Program

Wellness Programs and Events

The Wellness Center





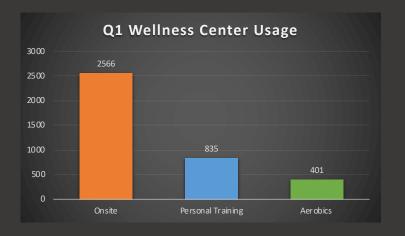


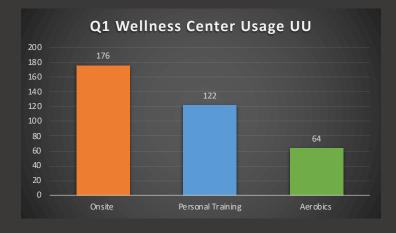
Current Headcount

- Draper Campus (HQ): 764
 - Liingo: 4
- Salt Lake Campus (DC): 47
- North Carolina Campus (DC): 103
- Total: ~ 918 Associates

Q1 Usage

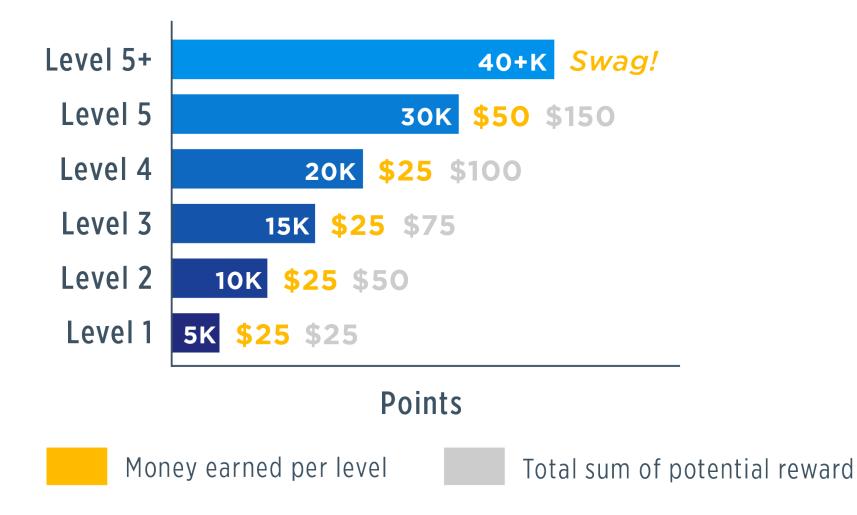
- 23% Onsite exercise
- 16% Personal Training
- 9% Aerobics
- ~48% Wellness Center Usage





The Wellness Center Towel service Free personal training Clean • Free gym membership Body Fat Scale Gym reimbursement te Excu Outdoor an Free aerobics classes oothpicks, Healthy hair tools, blow dryers, snacks/ 21 hair spray, etc.) Jability Ball Program Lockers/storage areas **n**vconstantly Private consultation changing room Daily music stations • And more!

Wellness Points



Average 96% Wellness Point Usage

2015 Gift Card Totals

Level 1	465	\$25.00	11625
Level 2	305	\$25.00	7625
Level 3	197	\$25.00	4925
Level 4	136	\$25.00	3400
Level 5	69	\$50.00	3450

Total: \$31,025.00

2017 Gift Card Totals

Level 1	482	\$25.00	12050
Level 2	322	\$25.00	8050
Level 3	214	\$25.00	5350
Level 4	155	\$25.00	3875
Level 5	81	\$50.00	4050

Total: \$33,375.00

2016 Gift Card Totals

Level 1	490	\$25.00	12250
Level 2	331	\$25.00	8275
Level 3	233	\$25.00	
Level 4		\$25.00	
Level 5	82	\$50.00	4100

Total: \$34,550.00

2018 Gift Card Totals

Level 1	448	\$25.00	11200
Level 2	318	\$25.00	7950
Level 3	241	\$25.00	6025
Level 4	177	\$25.00	202
Level 5	110	\$50.00	5500

Total: \$32, 877.00

It's what our associates want

Bekah Coffey – April 18 at 11:54 AM

E Which of the following incentives entice you the most? We want to give the people what they want!

VISA/AMEX gift cards Event specific shirt (T-Shirts/Tank Top/Long Sleeve Shirt) Workout gadgets/gear Store/restaurant gift cards Other? (comment below) 0%

Wellness Points

- Personal incentive
- Competitive aspect
- Available to everyone
- · Covers a variety of activities
- Promotes different dimensions of wellness
- 5 Levels = \$150/year

(\$25-\$50 gift cards)

Swag is coveted

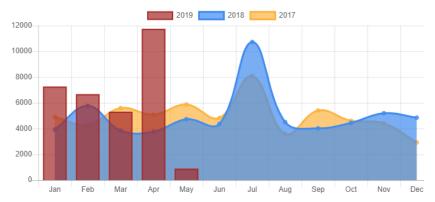


- Workout
- Personal Training
- Healthy Meals
- Taking the Stairs
- Carpooling
- All Activities

Wellness Points Dashboard

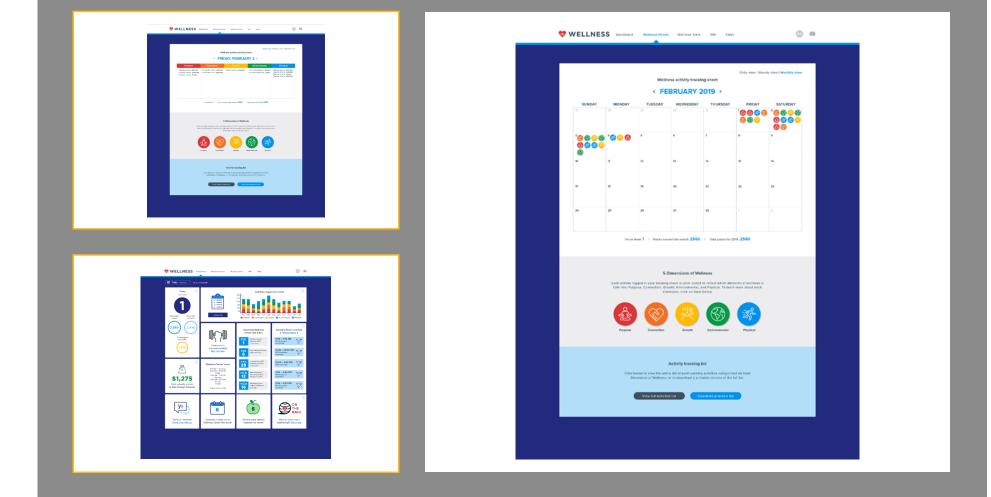


My Year-to-Year Total Points By Month









Wellness Incentive Program

Wellness Incentive Program steps



Step 1: Initial assessment

An initial assessment incorporates the following components: a biometric screening, Personal Health Assessment (PHA), and wellness coaching session.



Step 2: Follow-up assessment

The Follow-Up Assessment allows participants to review their goals and personal wellness, followed up by an assigned group coaching session.

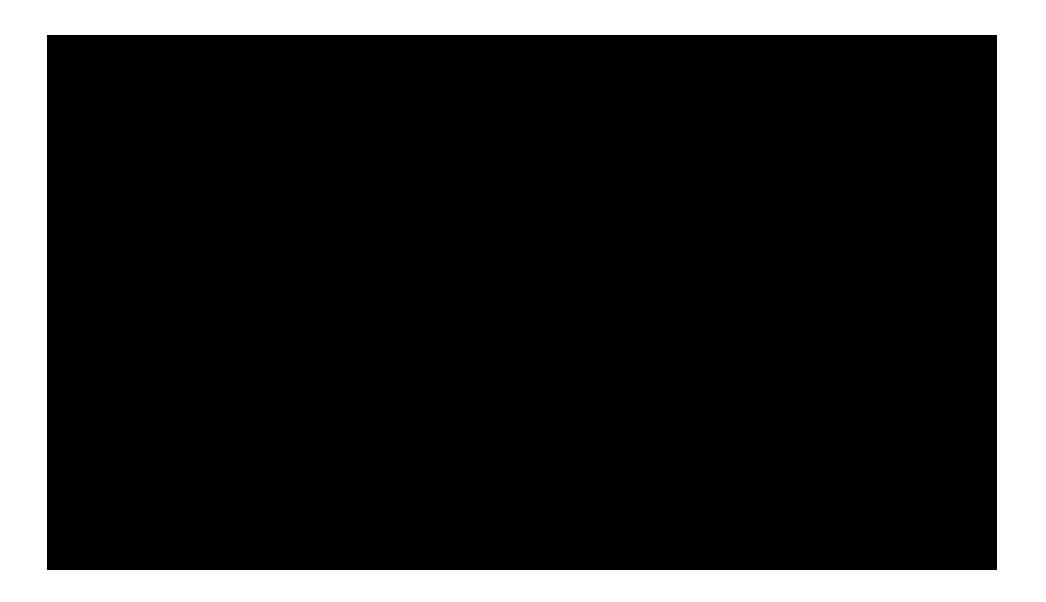


Step 3: Wellness program completion

To earn the last \$50 toward their incentive, associates must successfully complete a Wellness Incentive Approved Program.

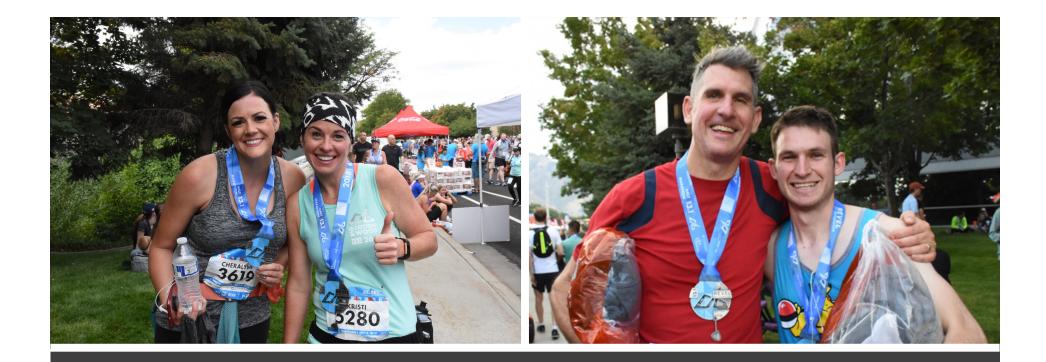


Wellness Programs and Events





Farmers Market



REVEL Big Cottonwood Race



Amenities Tournament



Events

- Farmers Market
- 3 on 3 basketball tournament
- Volleyball tournament
- Pickleball tournament
- Indoor soccer league
- Softball league
- Blood drives
- Flu shot clinic
- Onsite massage
- Golf tournament
- March Madness
- REVEL Big Cottonwood
- Flag Football Tournament
- Lazy Ironman
- Monthly workout challenges
- And more!

Improve. Innovate. Inspire.